# Business development of the Deka Group as at 30 June 2019

Frankfurt/Main, 28 August 2019





# **Agenda**

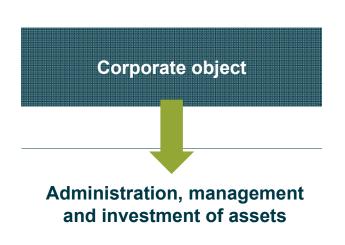


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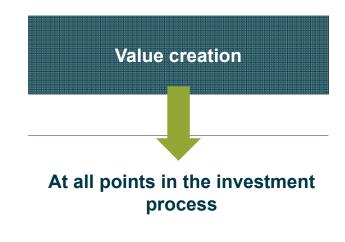
# The Deka Group at a glance (1/3)

# The Wertpapierhaus of the savings banks









The Wertpapierhaus strategy and resulting business model assist savings banks with their securities business and promote the acceptance of securities investments in Germany.

# The Deka Group at a glance (2/3)

Wertpapierhaus – value creation at all points in the investment

process

### Sales & sales support

- Advisor training & coaching
- Investment/advisory process
- Marketing support
- Implementation of regulations

### **Asset servicing**

- Custodian
- Master funds
- DekaBank securities account
- S-Komfort securities account

## **Implementation**

- Brokerage/execution
- Trading and structuring
- Repo/securities lending
- Primary market activities



### **Product management**

- Asset liability management (ALM)
- Strategic asset allocation
- Choice of investment style
- Research

### **Fund management**

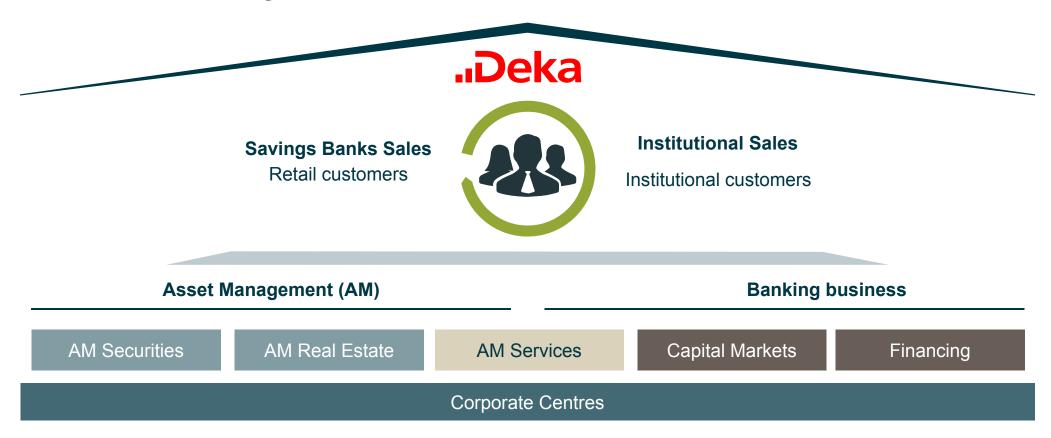
- Fundamental fund management
- Quantitative fund management & ETFs
- Asset management and funds of funds
- Real estate/debt funds



# The Deka Group at a glance (3/3)

Clear strategic orientation – leading solution provider for asset investment, management and administration

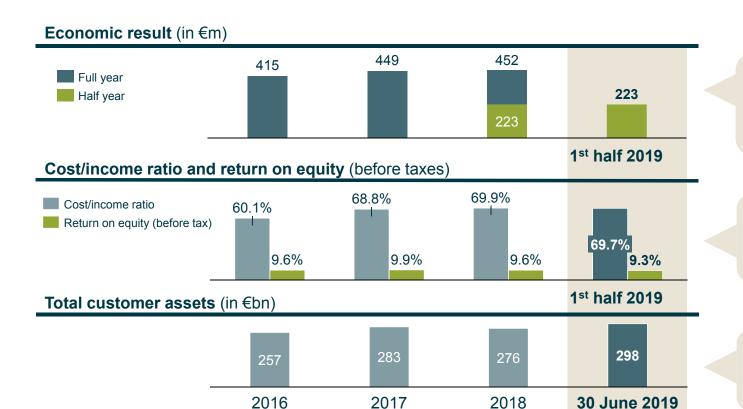




## **Business development**

## Economic result at previous year's level



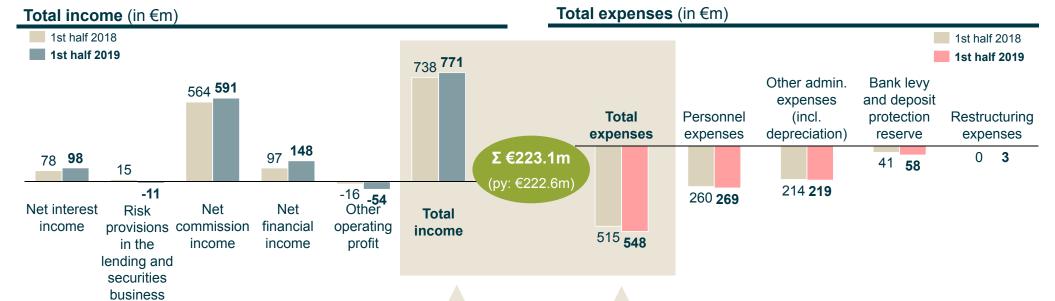


- In the first half of 2019, the Deka Group generated an economic result of €223.1m, on a par with the previous year's level (€222.6m)
- The cost/income ratio was 69.7%
- The return on equity (before tax) was 9.3%
- Total customer assets at the Deka Group were up by around 8% to €297.7bn

## **Total income and expenses**

Net commission income proves to be an important sustainable component of earnings, accounting for almost 80% of total income





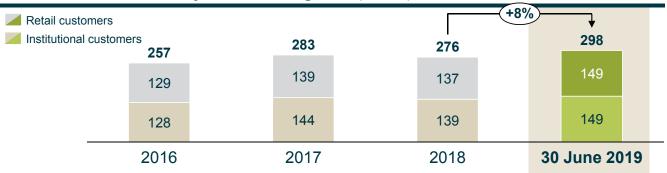
- Net commission income rose primarily due to an increase in portfolio-based commission
- Positive valuation effects on securities in the wake of spread movements in the first half of 2019 were the main reason for the increase in net financial income from banking book portfolios
- Actuarial losses on pension provisions, which resulted from the market-induced fall in the actuarial interest rate, had a negative impact on other operating profit
- There was a moderate rise in personnel expenses. Expenses were pushed up by an increase in the workforce and wage and salary increases as a result of the collective bargaining rounds
- Other administrative expenses including depreciation and amortisation increased slightly. While marketing and sales expenses, among other things, were below the prior-year figure, expenses for consultancy, computer equipment and machinery, and postage/telephone/office supplies were higher than in the previous year. As expected, depreciation charges were up considerably at €26.4m compared to the prior-year figure of €9.2m. This was due to the recognition of leases in accordance with IFRS 16 (mainly for buildings)

## **Total customer assets**

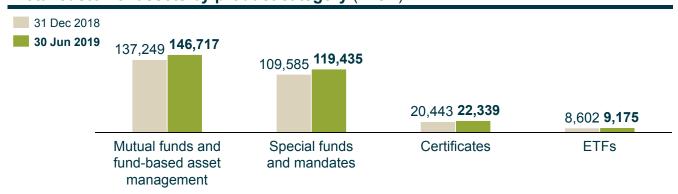
## Increase due to positive sales performance and net sales



### Total customer assets by customer segment (in €bn)



### **Total customer assets by product category** (in €m)



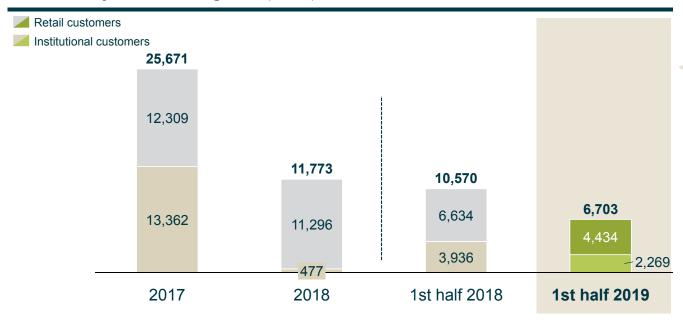
- Total customer assets were up by around 8% as against the end of 2018 to €297.7bn
- In addition to sales, this was primarily attributable to the positive performance witnessed in the course of the year
- This trend was partially offset by distributions to investors and maturing certificates

## **Net sales**

## Positive at €6.7bn but below the first half of 2018



### Net sales by customer segment (in €m)



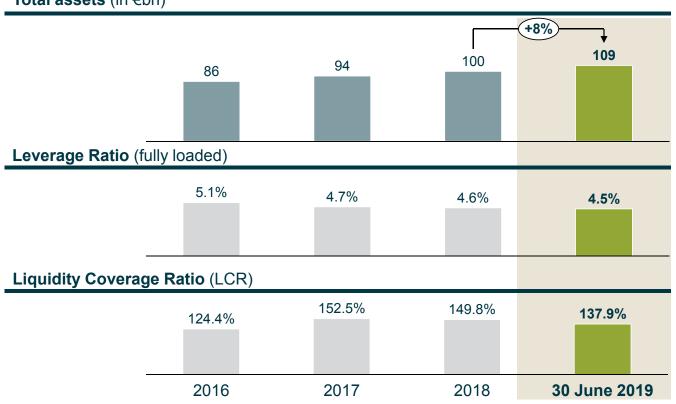
- Down on the same period of the previous year due to slowing sales momentum
- Customers were generally cautious in light of the high levels of market volatility seen in 2018
- This was also reflected in the sale of bond funds and mixed funds as well as in fund-based asset management for retail customers; equity funds and mutual property funds achieved sales growth
- The majority of demand for certificates (€3.6bn) was attributable to retail customers (€2.8bn)

## **Financial position**

# Financial position remains sound







 Higher total assets due essentially to an increase in repo activities and an expansion of lending

- The leverage ratio was 4.5%
- The Deka Group's LCR was 137.9%, considerably above the minimum requirement

# Regulatory capital and risk-weighted assets Common Equity Tier 1 capital ratio (fully loaded) 15.2%







- Regulatory own funds requirements were met at all times
- The Common Equity Tier 1 capital ratio (fully loaded) amounted to 15.2%
- The increase in Common Equity
   Tier 1 capital (due especially to
   profit retention) was offset by an
   increase in risk weighted assets
   (mainly credit risk and market risk)
- 2019 SREP requirement for the Common Equity Tier 1 capital ratio (P2R requirement including combined capital buffer, with transitional provisions) at 8.94% as at 30 June 2019

# **Economic risk situation**

## Utilisation remains at non-critical levels



### Change in total risk¹) (in €m) and utilisation ratios as at 30 June 2019



- Rise in total risk over the year due to increased counterparty, market price, business and shareholding risks
- Utilisation of risk capacity up considerably as against the end of 2018 (42.1%) as subordinated capital components no longer count towards internal capital. However, it remains at a noncritical level

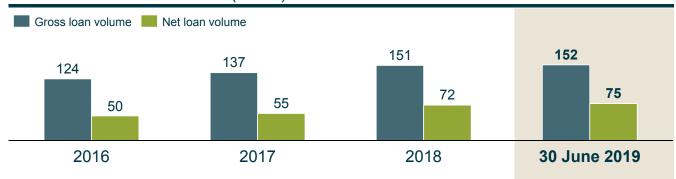
<sup>1)</sup> Value-at-Risk (VaR): confidence level of 99.9%, holding period of one year

## Gross and net loan volume

# Difference between gross and net loan volume shows extent of collateralisation



### Gross and net loan volume (in €bn)



 Average rating for the gross loan volume improved by one notch to a rating of 2 on the DSGV master scale (corresponds to BBB+ on the S&P scale)

### Gross loan volume by countries and segments (as at 30 June 2019)



 The eurozone accounted for 70.6% of the gross loan volume (year-end 2018: 71.8%)

## **Financial ratings**

# Good ratings remain unchanged



Preferred Senior Unsecured Debt1)

Non-Preferred Senior Unsecured Debt<sup>2)</sup>

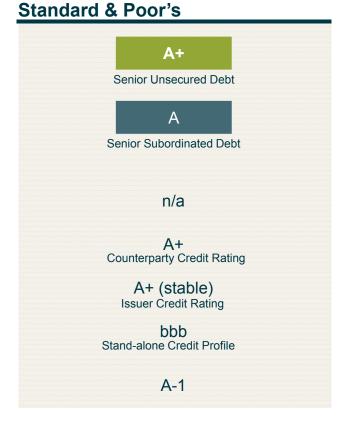
**Deposit rating** 

**Counterparty rating** 

**Issuer rating** 

Own financial strength

**Short-term rating** 



Moody's

Aa2 (stable)
Senior Unsecured Debt

A1
Junior Senior Unsecured Debt

Aa2
Bank Deposits

Aa2

Counterparty Risk Rating

Aa2 (stable)
Issuer Rating

baa2 Baseline Credit Assessment

P-1

As at: 28 August 2019

<sup>1)</sup> Non-subordinated, unsecured liabilities that are debt instruments within the meaning of section 46f (6) sentence 1 of the German Banking Act (KWG).

<sup>2)</sup> Non-subordinated, unsecured liabilities that are not preferred debt instruments within the meaning of section 46f (6) sentence 1 KWG.

## **Sustainability ratings**

# Ratings confirm our sustainable governance











**83** (# 11 / 332) "Leader"

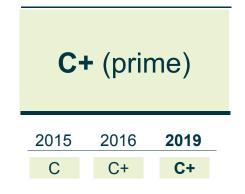
 2013
 2015
 2017

 66
 73
 83



AA

AA



| BB<br>positive |      |      |  |
|----------------|------|------|--|
| 2017           | 2018 | 2019 |  |
| CC             | В    | BB   |  |

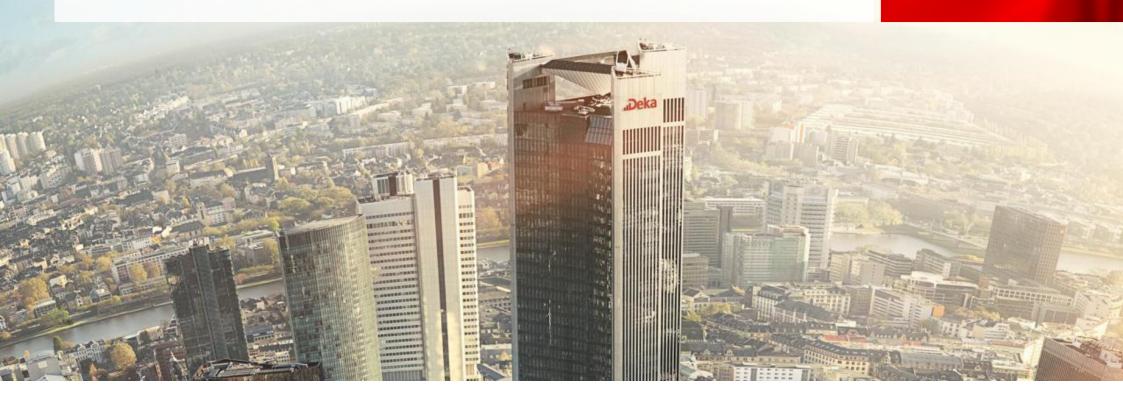
Sustainability ratings as at: MSCI: 12 May 2018; sustainalytics: 12 October 2017; oekom: 31 May 2019; imug: 21 March 2019 (Sustainability Rating: positive (BB); Mortgage Covered Bonds: positive (BBB); Public Sector Covered Bonds: positive (BBB))

Presentation "Business development of the Deka Group as at 30 June 2019" published together with the Interim Report 2019 on 28 August 2019

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# **APPENDIX**

# ..Deka



## Glossary 1/2

..Deka

As a key management indicator, together with economic risk, the **economic result** forms the basis for risk/return management in the Deka Group. It is generally determined in accordance with IFRS accounting and measurement policies.

In addition to the total of profit or loss before tax, it also includes:

- Changes in the revaluation reserve (before tax)
- As well as the interest- and currency-related valuation result from financial instruments recognised at amortised cost, which are not recognised in the income statement under IFRS but are relevant for assessing financial performance.
- The interest expense on AT1 bonds (Additional Tier 1 capital), which is recognised directly in equity, is also included in the economic result.
- Furthermore, the economic result takes into account potential future charges that are considered possible in the future but that are not yet permitted to be recognised under IFRS as accurate details are not yet available.

The economic result is therefore a control variable on an accrual basis with a high level of transparency that enables recipients of the external financial reporting to consider the company from the management perspective.

## Glossary 2/2



### **Common Equity Tier 1 capital ratio**

• The Common Equity Tier 1 capital ratio is defined as the ratio of Common Equity Tier 1 capital to risk-weighted assets (RWAs) for all relevant credit, market and operational risk positions plus the credit valuation adjustment (CVA) risk.

### **Internal capital**

• Internal capital essentially consists of equity capital according to IFRS (excluding minority interests) along with a net income contribution for a year and the net income accrued according to IFRS. There are various adjustment items to take account of balance sheet items that do not reflect the concept of economic value. A deductible item for risks from pension obligations also directly reduces internal capital.

#### **Total customer assets**

• Total customer assets essentially comprise the income-relevant volume of mutual and special fund products (including ETFs), direct investments in cooperation partner funds, the portion of fund-based asset management activities attributable to cooperation partner funds, third-party funds and liquidity, master funds as well as advisory/management mandates and certificates.

#### **Net sales**

• Net sales is an indicator of sales performance in asset management and certificate sales. This figure essentially consists of total direct sales of mutual and special funds, fund-based asset management, funds of partner organisations, master funds and advisory/management mandates, ETFs and certificates. Sales generated through proprietary investment activities are not taken into account. Redemptions and maturities are not taken into account for certificates, since in the certificates business the impact on earnings primarily occurs at the time of issue.

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